

Encourage Sponsorship.
Organisations can
introduce processes
to identify rising talent
through a career sponsor.
This is not a mentor
or coach but a senior
sponsor who gets to know
the individual, socialises
their capabilities and
ensures they are not
overlooked for promotion
and progression in
our profession.



Aim to understand the added value of a person to a business or team which is over and above their expertise.



Encourage and support networking internally and externally that helps individuals' inclusive thinking. This creates business opportunities through knowledge sharing and exchange of views and brings different ideas and approaches to the company. There are various external networking initiatives in the market and these can add significant value.



Assess merit rather than what feels comfortable, for example, when hiring or promoting.

On the next page you will find our CII 'My inclusion path' cards, these cards aim to encourage and support inclusion throughout our united profession and are a tool to get you thinking about your own inclusion path.

**Inclusion in a united profession**Making inclusion a reality



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Big things have small beginnings.

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## How does this tool help me achieve diverse thinking in my organisation?

Building in mechanisms to identify and develop people with potential from a wide range of backgrounds should mean those people gain influence and can add new ideas to take the organisation forward.

Inclusion path cards provide a tool to identify your own action plan.

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